

<b>Committee</b>	<b>Dated:</b>
Hampstead Heath, Highgate Wood & Queen's Park Committee	5 June 2019
<b>Subject:</b> High-Level Asset Management Plan – Hampstead Heath 2018-2021	<b>Public</b>
<b>Report of:</b> Superintendent of Hampstead Heath	<b>For Decision</b>
<b>Report author:</b> Declan Gallagher – Open Spaces Department	

### **Summary**

This proposed High-Level Asset Management Plan for Hampstead Heath has been developed in conjunction with the City Surveyors Department to ensure the effective use and management of buildings and structures across Hampstead Heath.

### **Recommendation**

It is recommended that:

- Members approve the proposed High-Level Asset Management Plan for Hampstead Heath 2019-2021 (appendix 1) as outlined in para 7.

### **Main Report**

#### **Background**

1. Asset Management Plans (AMP) have been developed across the Corporate operational estate, in order that the City develops and adopts Corporate Plans and strategies for the management of its property assets.
2. They incorporate Corporate requirements, for example, standing Order 55 relating to the effective and efficient use of all operational assets, utilisation and provide an opportunity to coordinate all current property workstreams affecting the asset, from routine facilities management through to capital maintenance, refurbishment/improvements schemes and the acquisition or disposal of assets.

#### **Current Position**

3. The High-Level AMP at Hampstead Heath 2019-21 is part of phase 1 of the Asset Management Plan Programme, where plans have been developed for 16 of the City's main operational holdings (the other Open Spaces AMP developed being at Epping Forest).
4. The proposed High-Level AMP for Hampstead Heath 2019-2021 (appendix 1) sets out five key priorities:
  - I. Parliament Hill Fields Review.
  - II. Ensure the Heath is inclusive and welcoming to a diverse range of visitors.
  - III. Rationalise facilities at Kenwood Nursery and Golders Hill Staff Yard.

- IV. Conserve and maintain heritage assets.
  - V. Review underutilised buildings and accommodation.
5. Members of the Hampstead Heath Consultative Committee considered the key priorities at their meeting on 29 April 2019.
  6. The proposed High-Level AMP for Hampstead Heath 2019-2021 has been updated following Members feedback and support.
  7. Officers recommend that Members approve the proposed High-Level AMP for Hampstead Heath 2019-2021 (appendix 1).
  8. Currently, Gateway 1 and 2 Project Proposals are being prepared for the Parliament Hill Fields Feasibility Study and the accessibility projects at the Bathing Ponds and Parliament Hill Fields Lido. The Gateway 2 Project Proposals will be presented to this Committee prior to being considered by the Project Sub Committee.

### **Corporate & Strategic Implications**

9. The development of a High-Level AMP for Hampstead Heath 2019-2021 directly supports the Hampstead Heath Management Strategy 2018-2028 Strategic Outcomes A: The Heath is maintained as a flourishing green space and historic landscape, B: Improved quality of life for Heath visitors, C: The Heath is inclusive and welcoming to a diverse range of visitors and D: Greater number of and diversity of People taking care of the Heath.
10. The development of a High-Level AMP for Hampstead Heath 2018-2021 meets the City Surveyor's Business Plan 2017-2020 and also meets the three objectives and outcomes set out in the Open Spaces Business Plan 2019-20 (a) Open spaces and historic sites are thriving and accessible, (b) Spaces enrich people's lives and (c) Business practices are responsible and sustainable.
11. The development of a High-Level AMP for Hampstead Heath 2019-2021 contributes towards the achievement of the three aims set out in the City of London Corporate Plan 2018-23. Contribute to a flourishing society, Support a thriving economy and Shape outstanding environments, in particular the following plan outcomes:
  - (3) People have equal opportunities to enrich their lives and reach their full potential.
  - (4) Communities are cohesive and have the facilities they need.
  - (5) Business are trusted and socially and environmentally responsible.
  - (12) Our spaces are secure, resilient and well maintained.

### **Financial Implications**

12. Currently, the City of London Corporation is undertaking a fundamental review of its services, which is due to be completed in the Autumn. The purpose of this review is to look critically at our current activities in order to generate innovative

ideas for working more effectively, achieve greater alignment of budgets with Corporate Plan objectives, save money, and identify new sources of income.

13. While the fundamental review is underway, the Policy and Resources (P&R) Committee agreed on 11 April 2019, to pause capital projects requiring central funding which have not yet reached Gateway 5 in the projects procedure. In addition, P&R agreed that any additional resource allocation in-year – whether to capital or revenue budgets – would be strictly by exception only.
14. From Autumn 2019, an annual funding cycle aligned with the Corporate Planning and the Medium-Term Financial Planning process.
15. Therefore, the Projects Sub-Committee will only consider gateway reports for schemes with an identified source of funding – whether that is from Local Risk Budgets, reserves, or contingency.

### **Conclusion**

16. The High-Level AMP for Hampstead Heath 2019-2021 will ensure the effective use and management of buildings and structures across Hampstead Heath.

### **Appendices**

- Appendix 1 – Proposed High-Level Asset Management Plan for Hampstead Heath 2019-2021

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